

## How to Do Business in the Internet: Developing a Business Strategy

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WEB EXAMPLE:

**Electric-Pages**

**[www.electric-pages.com](http://www.electric-pages.com)**

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## Goals of the Tutorial

- ◆ To comprehend the role of the Internet in business
- ◆ To see successful Internet business strategies
- ◆ To learn the best practices in Internet commerce

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## Morning

- ◆ **Mindset**
  - The Internet Culture
- ◆ **Applications**
  - What works...and what doesn't
- ◆ **Audience**
  - Web demographics

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## Afternoon

- ◆ **Web Site Strategy**
  - Web profitability
  - Multimedia Design
- ◆ **Management**
  - Integrating the Internet into your business
- ◆ **Marketing**
  - Promoting your web site

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Spring Internet World

**MINDSET**  
**APPLICATIONS**  
**AUDIENCE**

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Spring Internet World

**Adjusting Your Mindset**

- ◆ Internet Business Culture
  - PUBLICATION The Library
  - COMMUNICATION The Café
  - TRANSACTION The Shopping Mall
- ◆ One-to-one marketing
- ◆ Global reach

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Spring Internet World

**The Library**

- ◆ Information on demand
  - 24/7/365 presence
- ◆ Transparent business information
- ◆ Targeted media

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Spring Internet World

WEB EXAMPLE:

**Lycos search engine**

**[www.lycos.com](http://www.lycos.com)**

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Spring Internet World

**Transparent environment**

- ◆ No secrets
- ◆ Bill Gates' "friction-free" capitalism
- ◆ The Internet sucks the profit margin out of many businesses.

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Spring Internet World

WEB EXAMPLE:

**Auto by Telephone**

**[www.autobytel.com](http://www.autobytel.com)**

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## Targeted media

- ◆ Narrowcasting and niche marketing
- ◆ Algorithmic advertising and editorial
- ◆ "Disintermediation"
  - Advertisers reach their audiences directly

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WEB EXAMPLE:

## Lycos search for "Paris Hotels"

[www.lycos.com](http://www.lycos.com)

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WEB EXAMPLE:

## Hot Sauce Shop

[www.hothothot.com](http://www.hothothot.com)

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## The Café

- ◆ Two-way communication
- ◆ Networks of relationships
- ◆ The readers are active participants in advertising and selling.

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WEB EXAMPLE:

## Amazon.com book catalog

[www.amazon.com](http://www.amazon.com)

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## The Shopping Mall

- ◆ In North America, over 2 million users have purchased items on-line.
- ◆ The Internet Shopping Network sells \$1 million per month on-line
- ◆ Dell Computer sells \$1 million of PCs per day on-line
- ◆ Cisco Systems has sold \$1 billion of computer equipment on-line

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## Internet Culture

- ◆ One-to-one marketing
  - Database marketing
  - Relationship marketing
  - The computer gives "personal service" to each customer
- ◆ Global reach
  - 30% of U.S. web traffic is international
  - Internet commerce happens everywhere

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## The Trust Factor

- ◆ The Internet Selling Environment
  - Direct, Fast, Global
- ◆ Sophisticated customers
  - High quality consumer market
  - Business-to-business market
- ◆ Automated sales pitches
  - "Self-selling"

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WEB EXAMPLE:

## Internet Travel Network

[www.itn.com](http://www.itn.com)

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## Working Globally

- ◆ Working with suppliers (and customers) a half a world away
- ◆ Stores and offices are always open
- ◆ The biggest impediment to communications is time zone, not technology or cost

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## Internet Acceleration

- ◆ The Speed of Technology  
versus  
The Speed of Human Beings
- ◆ Phone, courier, fax, email, web
- ◆ New business expectations

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WEB EXAMPLE:

## Cnet News with time stamp

[www.news.com](http://www.news.com)

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## Internet Acceleration

- ◆ American Airlines ticket auctions
- ◆ Federal Express package tracking
- ◆ Amazon.com book promotions
- ◆ American Airlines pilots strike site
- ◆ Newspaper web sites
- ◆ Corporate extranets

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## Adjusting Your Mindset

- ◆ Internet Business Culture
  - PUBLICATION The Library
  - COMMUNICATION The Café
  - TRANSACTION The Shopping Mall
- ◆ One-to-one marketing
- ◆ Global reach

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## MINDSET APPLICATIONS AUDIENCE

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## What works

- ◆ Who is the Internet right for?
  - Wired consumers
  - Business customers
- ◆ Who is it NOT right for?
  - Un-wired markets
  - Customers better served by traditional media
  - Mass market brands

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## Three kinds of web site

- ◆ Institutional
  - Company brochure on-line
  - Contact data and basic information
- ◆ Product-specific
  - Marketing, selling and supporting
- ◆ Intranet and extranet
  - Corporate communications

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## Institutional web site

- ◆ Basic web presence
  - US: 20% of all companies, 37% of mid-size companies, 97% of big companies
- ◆ Annual report "shovelware"
- ◆ Contact data
  - Address, phone, fax, email
  - Regional offices

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## Product-specific web site

- ◆ Sales brochure on-line
  - Sales representative's email
- ◆ Marketing communications on-line
  - Technical specifications, configurations, prices, availability
- ◆ Catalog on-line
  - Instant ordering

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## Intranet and extranet

- ◆ Corporate communications center
  - Company newsletter
  - Email and bulletin boards
- ◆ Suppliers and customers on-line
  - "Just In Time" inventory data
  - Sales cycles and scheduling data
  - Customer service and support center

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## MINDSET APPLICATIONS AUDIENCE

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## Web demographics

- ◆ Young, well-educated, high salaried, male and female professionals
- ◆ Media rich
- ◆ Time poor
- ◆ Business users

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## Identifying your audience

- ◆ Technologically
  - By hardware, software and training
- ◆ Strategically
  - By benefits
- ◆ Culturally
  - By inclination

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## Technological issues

- ◆ Multimedia PC user with 28k modem and Internet access
- ◆ > 486 PC, Windows, color monitor
- ◆ Low cost, reliable Internet access
  - Internet Service Providers
  - Business Internet links

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## Strategic issues

- ◆ How is the Internet better than traditional communications?
- ◆ Best Internet products to sell...
  - Can be bought without seeing them
  - Have recognizable brand identities
  - Are hard-to-find or hard-to-configure
  - "Fit" on a credit card
  - Can be delivered on-line

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## Cultural issues

- ◆ Inclination to use high tech
- ◆ Acceptance of technology's flaws in return for its advantages
- ◆ Appetite for timeliness
- ◆ Global perspective

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**MINDSET**  
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